



The Procter & Gamble Company  
One P&G Plaza  
Cincinnati, OH 45202

## News Release

### **P&G ANNOUNCES MANAGEMENT CHANGES CONTINGENT UPON GILLETTE DEAL APPROVAL**

CINCINNATI, July 19, 2005 — The Procter & Gamble Company (NYSE: PG) announced today the following management changes connected with the Gillette merger. The changes will be effective after the closing of the merger and post-closing approval by the P&G board of directors.

- Charles V. Bergh, currently P&G president on special assignment, will be elected president on special assignment-blades and razors.
- Mary Ann Pesce, currently president - Gillette global personal care, will be elected president-new business development.
- A. Bruce Cleverly, currently president - Gillette global oral care, will be elected president- global oral care.
- Charles E. Pierce, currently president-P&G global oral care, will be elected president-P&G oral care.

Additionally, the following Gillette executives will serve in transition roles to help support the new Gillette GBU and to continue to co-lead the important integration work required post-merger:

- Edward F. DeGraan, Gillette Vice Chairman
- Charles W. Cramb, Gillette Chief Financial Officer
- Edward E. (Ned) Guillet, Gillette Senior Vice President, Human Resources
- John F. Manfredi, Gillette Senior Vice President, Corporate Affairs
- Kathy S. Lane, Gillette Chief Information Officer

- More -

“These individuals bring business know-how and a record of leadership that will help drive future growth for the combined companies,” said A.G. Lafley, chairman of the board, president and chief executive. We are fortunate to have this additional group of talented leaders to help fulfill our goal of being the world’s best consumer products company.”

## **About P&G**

Two billion times a day, P&G brands touch the lives of people around the world. The company has one of the strongest portfolios of trusted, quality, leadership brands, including Pampers®, Tide®, Ariel®, Always®, Whisper®, Pantene®, Bounty®, Pringles®, Folgers®, Charmin®, Downy®, Lenor®, Iams®, Crest®, Actonel®, Olay®, Clairol Nice ‘n Easy®, Head & Shoulders®, and Wella. The P&G community consists of almost 110,000 employees working in over 80 countries worldwide. Please visit <http://www.pg.com> for the latest news and in-depth information about P&G and its brands.

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